Perfect or not? The financial markets and the Globalization process



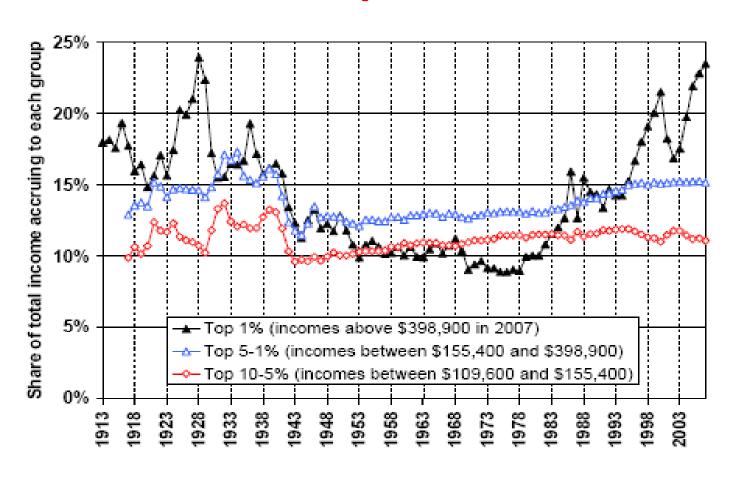




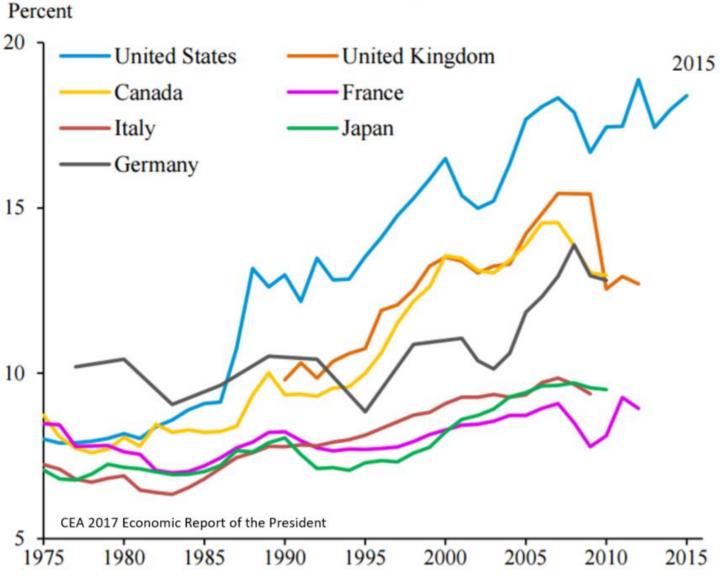
Financialization: definition

 "Financialization means the increasing role of financial motives, financial markets, financial actors and financial institutions in the operation of the domestic and international economies" (Epstein 2006)

The social and economic consequences



Share of Income Earned by Top 1 Percent, 1975-2015



Source: World Wealth and Income Database.

Global inequalities

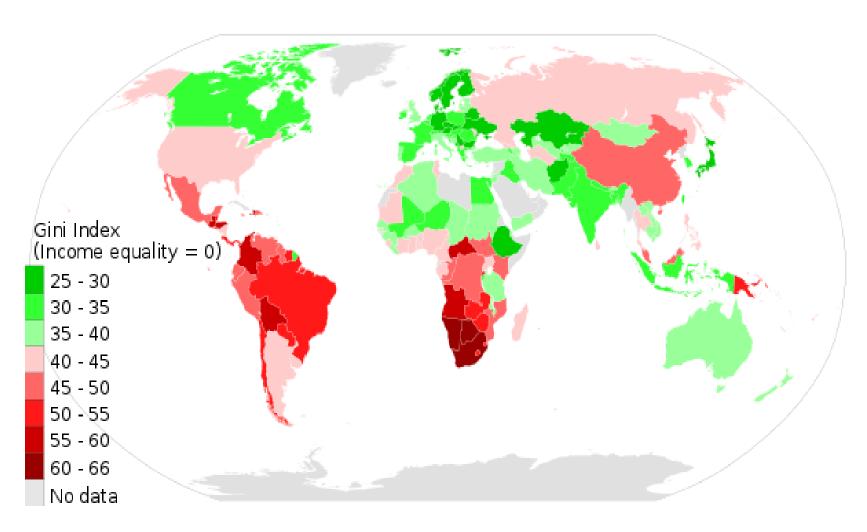


Table 6.2. International financial operations, 1982–2004 (in billions of dollars)

	1982	1990	1997	2004
Eurocurrency bank loans	983	3,870	5,695	9,883
International bonds	82	226	595	1,560
Derivatives ^a	n.a.	$3,450^{b}$	29,035	183,503
Foreign exchange market				103,503
(av. per day)	60	590	$1,490^{c}$	1,880

Notes: ^a Including credit default swaps and equity derivatives; ^b 1991; ^c 1998. Sources: R. Roberts, Inside International Finance, London, 1998; BIS; International Swaps and Derivatives Association.

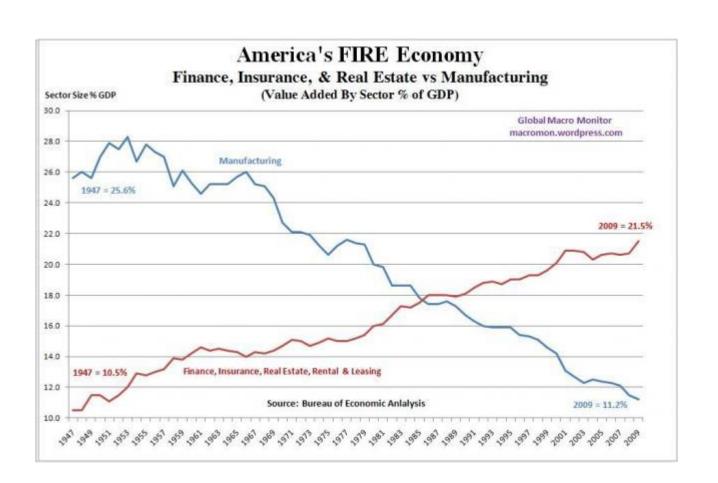
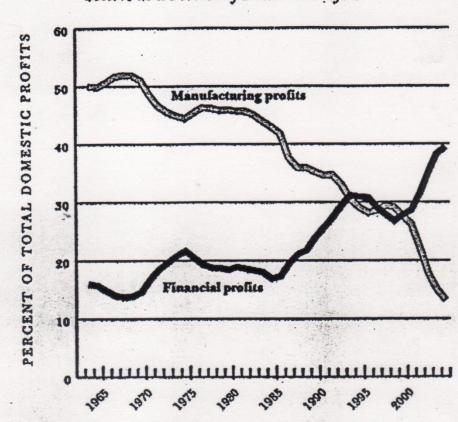


CHART 2.4: Five-Year Running Average of Manufacturing and Financial Sectors as a Percent of Domestic Profits



HART 5.1: Financial Profits as a Percentage of Total Domestic Profits (five-year moving average) 35 TOTAL DOMESTIC PROFITS 1965 1970 1975 1980 1985 1990 2005

Global financial assets

Amounts outstanding*, \$trn

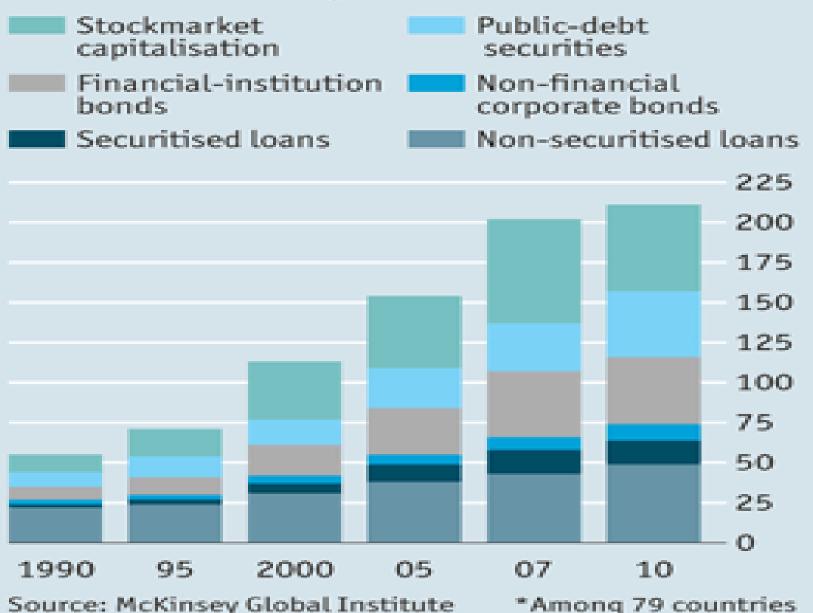


Exhibit I

THE GLOBAL STOCK OF FINANCIAL ASSETS HAS GROWN 4 TIMES THE RATE OF GDP OVER THE PAST 20 YEARS

Global Financial Stock as a Percent of Global GDP

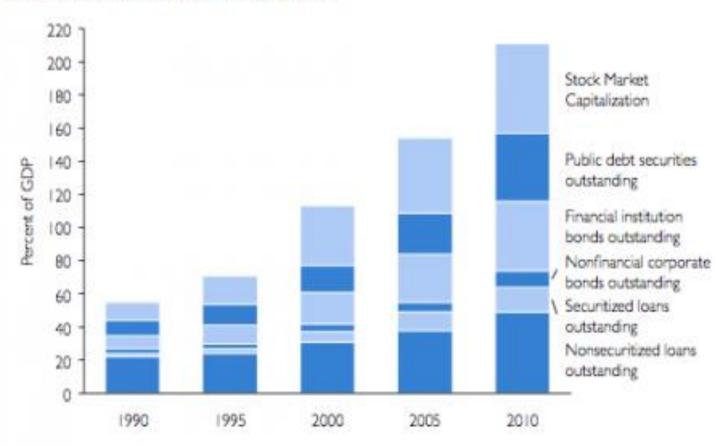
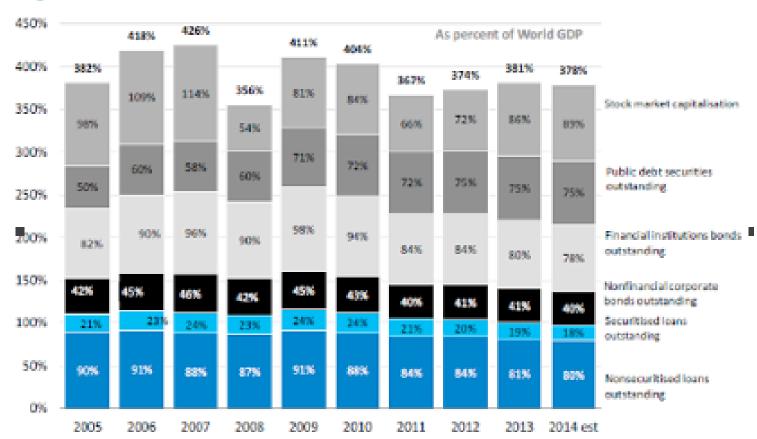
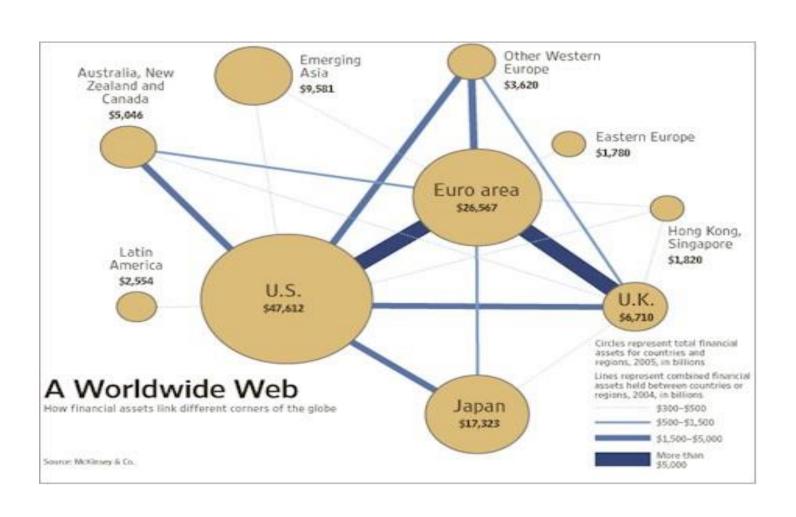


Figure 2: Stock of Global Financial Assets as % of Global GDP



Source: McKinsey Globel Institute, Hever, BIS, DB estimates, IMF

A very much integrated financial market



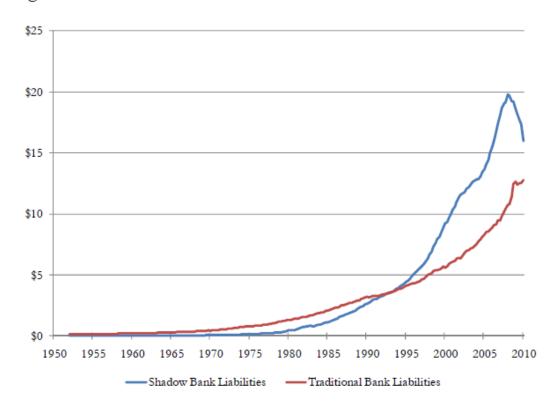
What about the shadow

banking system ?

 intermediate credit through a wide range of securitization and secured funding techniques such as asset-backed commercial paper (ABCP), asset-backed securities (ABS), collateralized debt obligations (CDOs) and repurchase agreements (repos) The gross measure of shadow bank liabilities grew to a size of nearly \$22 trillion in June 2007

 We also plot total traditional banking liabilities in comparison, which were around \$14 trillion in 2007

Figure 1: Shadow Bank Liabilities vs. Traditional Bank Liabilities, \$ trillion4



Source: Flow of Funds Accounts of the United States as of 2010:Q1 (FRB) and FRBNY.

Deloitte.

Adding up: Seven components comprise the Deloitte Shadow Banking Index



(known)
US\$ 1.44 Quadrillion

Shadow banking system (off balance)

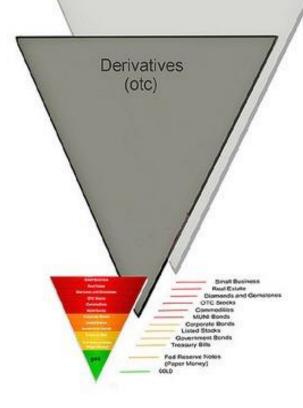
(known) US\$ 706 Trillion

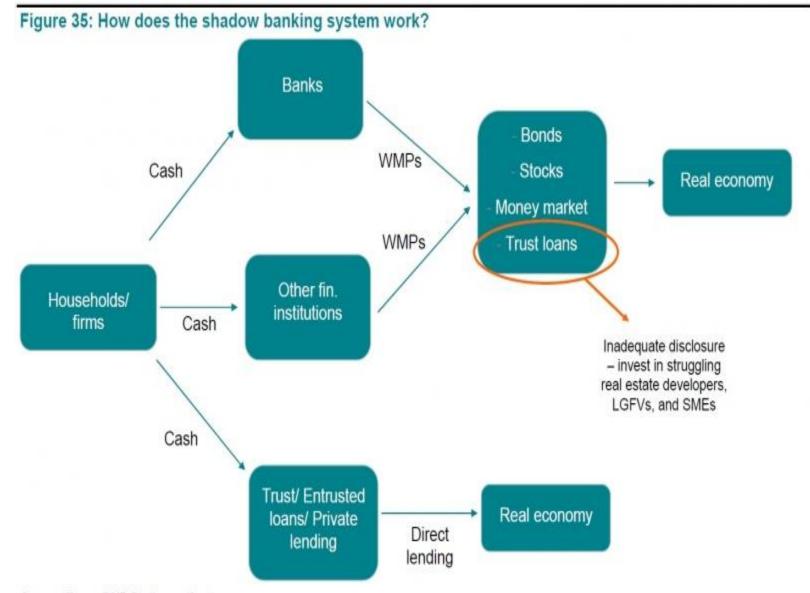
Shadow banking system (off balance)

US\$ 65 Trillion

Real banking system (on balance)

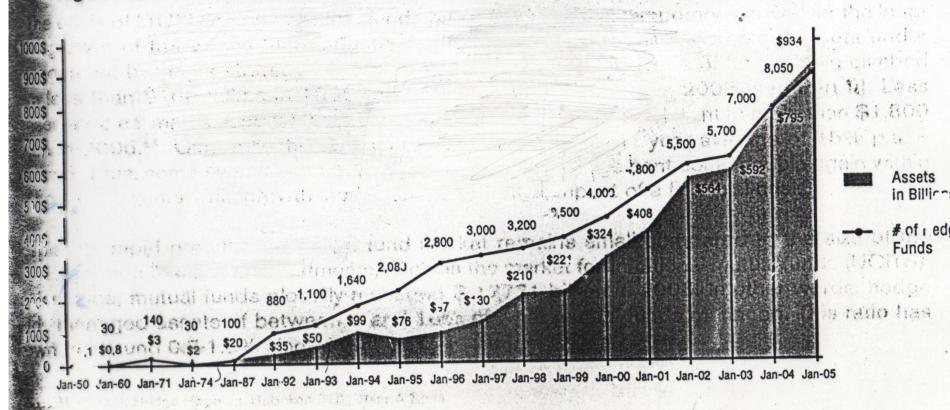
Derivatives (OTC) before the BIS reduced the value of the notional value of the entire OTC derivatives.





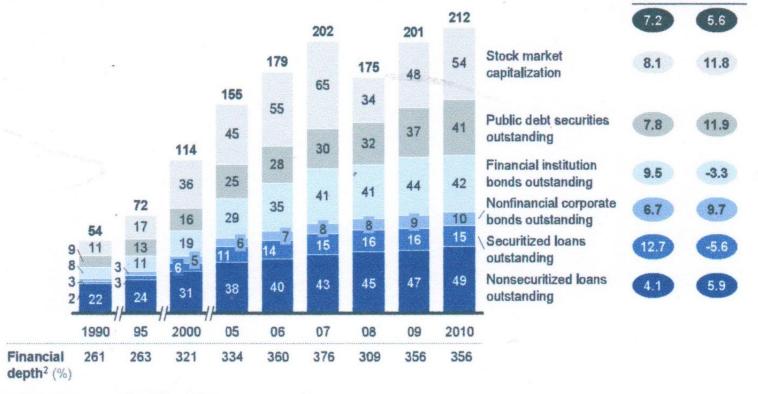
Source: Exane BNP Paribas estimates

Halge Fund Assets under Management and Number of Hedge Funds, 1950-200563



Global financial stock has surpassed pre-crisis heights, totaling \$212 trillion in 2010

Global stock of debt and equity outstanding¹ \$ trillion, end of period, constant 2010 exchange rates



Compound annual

2009-10

growth rate

1990-09

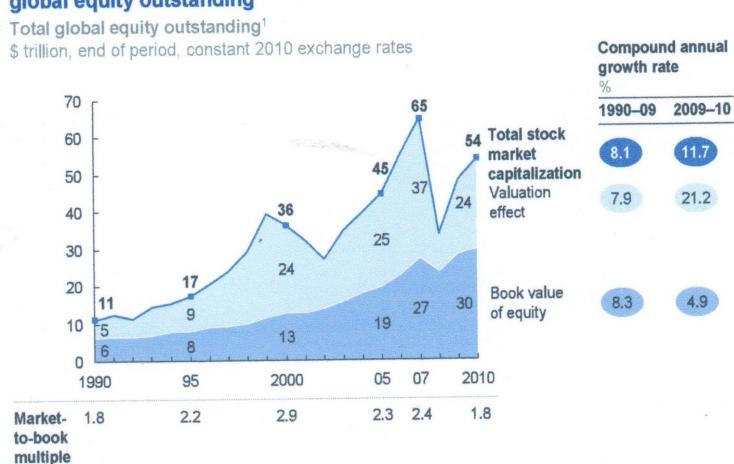
NOTE: Numbers may not sum due to rounding.

SOURCE: Bank for International Settlements; Dealogic; SIFMA; Standard & Poor's; McKinsey Global Banking Pools; McKinsey Global Institute analysis

¹ Based on a sample of 79 countries.

² Calculated as global debt and equity outstanding divided by global GDP.

Swings in valuation levels are responsible for most of the fluctuations in global equity outstanding



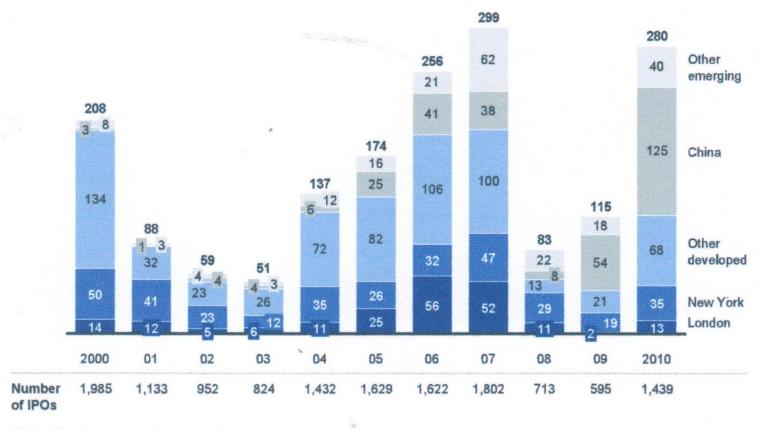
¹ Calculated based on yearly country-specific market-to-book multiple.

NOTE: Numbers may not sum due to rounding.

SOURCE: Standard and Poor's; Datastream; Bloomberg; McKinsey Corporate Performance Analysis Tool (CPAT); McKinsey Global Institute analysis

More than half of global IPO volume occurred on emerging market exchanges in 2009 and 2010

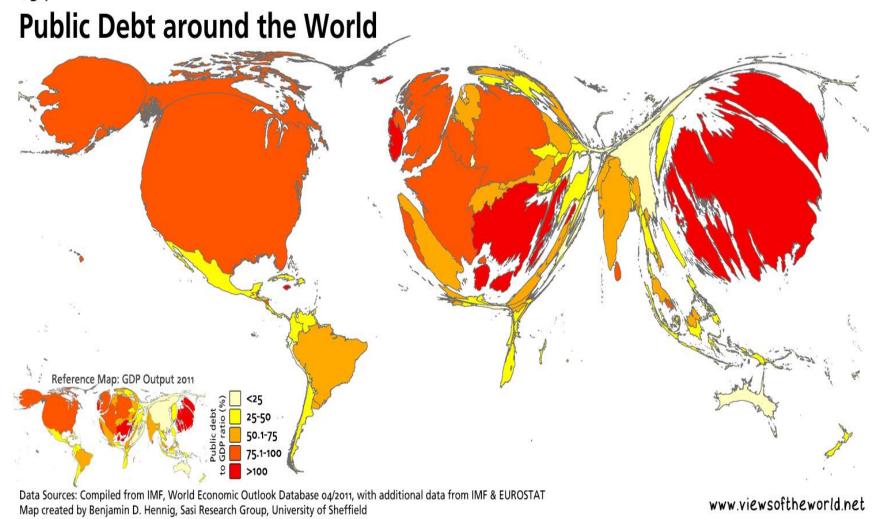
Deal volume in different stock exchange locations \$ billion



NOTE: Numbers may not sum due to rounding.

SOURCE: Dealogic; McKinsey Global Institute analysis

\$54 Trillion

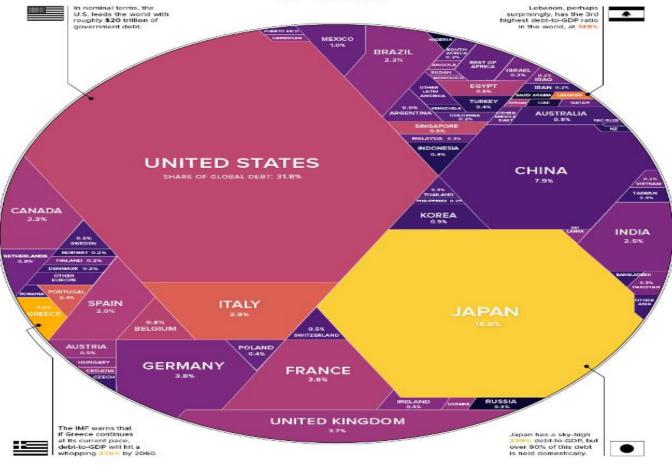


HOW MUCH GOVERNMENT DEBT EXISTS?

According to most recent estimates by the IMF, governments have accumulated \$63 trillion in total - and the U.S. makes up almost a third of that amount.

Percentage of World Debt

BY COUNTRY



Debt as a Percentage of GDP





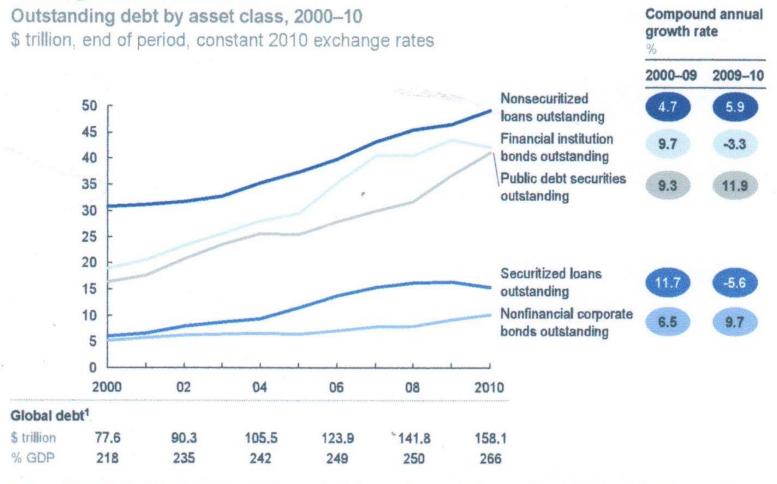






Rank	Country	Debt-to- GDP ratio
1	Japan	236
2	Greece	191.4
3	Sudan	176.5
4	Venezuela	163
5	Lebanon	157.4
6	Italy	129.8
7	Eritrea	129.5
8	Barbados	128.8
9	Yemen	128.3
10	Cabo Verde	124.8

Growth in public debt continued in 2010, but nonsecuritized loans remain the largest class of debt



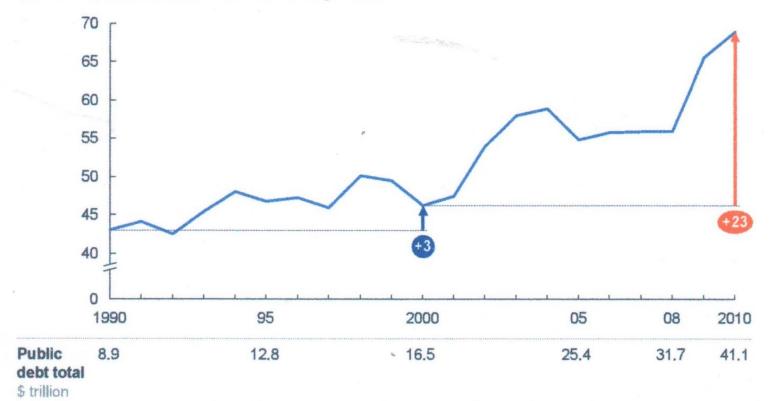
¹ Sum of financial institution bonds outstanding, public debt securities outstanding, nonfinancial corporate bonds outstanding, and both securitized and nonsecuritized loans outstanding.

SOURCE: Bank for International Settlements; Dealogic; SIFMA; McKinsey Global Banking Pools; McKinsey Global Institute analysis

Global public debt has increased by \$24.6 trillion over the last decade, reaching 69 percent of GDP in 2010

Growth (percentage points)

Gross outstanding public debt¹ as % of GDP %, end of period, constant 2010 exchange rates



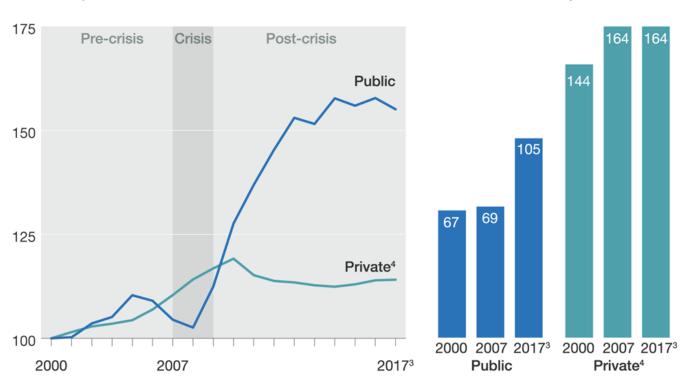
1 Defined as general government marketable debt securities; excludes government debt held by government agencies (e.g., US Social Security Trust Fund).

SOURCE: Bank for International Settlements; McKinsey Global Institute analysis

Public debt increased rapidly after the crisis in advanced economies.



Actual debt-to-GDP ratio in advanced economies, %



¹Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Greece, Hong Kong, Ireland, Israel, Italy, Japan, Luxembourg, Netherlands, New Zealand, Norway, Portugal, Singapore, South Korea, Spain, Sweden, Switzerland, United Kingdom, and United States.

Source: Bank for International Settlements; McKinsey Global Institute analysis

McKinsey&Company

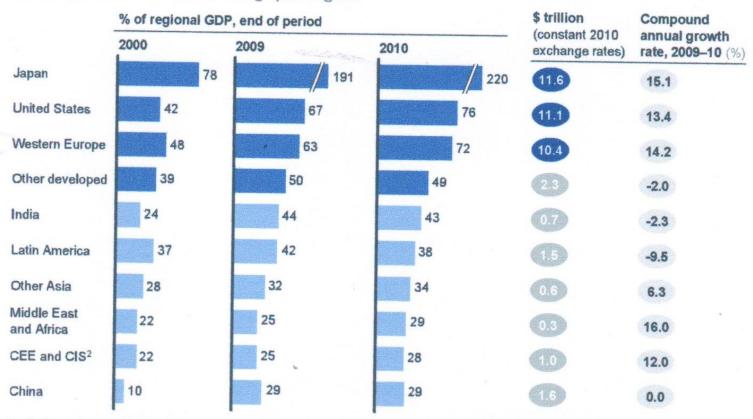
²Debt as percent of GDP is indexed to 100 in 2000; numbers are not actual figures. ³First half of 2017.

⁴Includes household and nonfinancial corporate-sector debt.

Governments in many developed economies have steadily increased public debt over the last ten years

Developed Emerging

Gross public debt outstanding per region

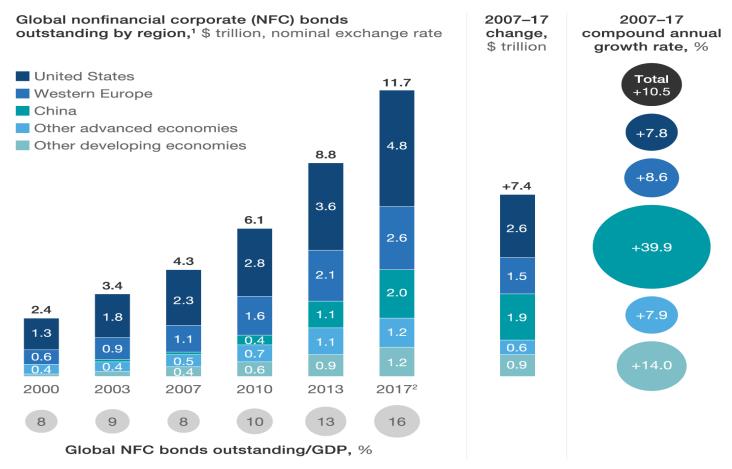


Defined as general government marketable debt securities; excludes government debt held by government agencies (e.g., US Social Security Trust Fund).

SOURCE: Bank for International Settlements; McKinsey Global Institute analysis

² Central and Eastern Europe and Commonwealth of Independent States.

Nonfinancial corporate bonds outstanding have increased 2.7 times over the past decade to \$11.7 trillion.



Note: Figures may not sum to 100% or totals listed, because of rounding.

²Data as of December 4, 2017.

Bond nationality is based on the location of the headquarters of the parent company of the company issuing bonds.

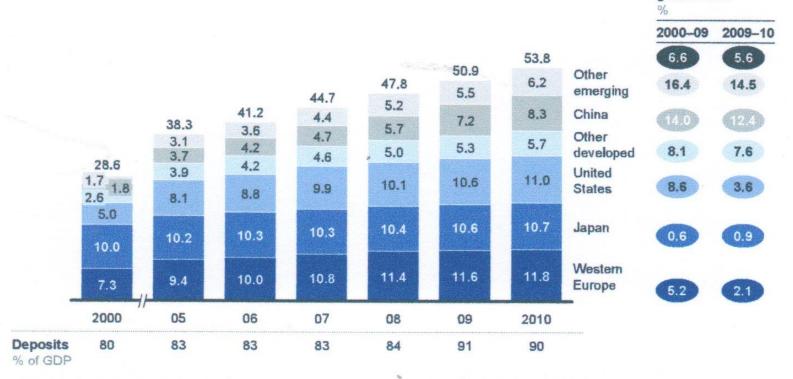
Bank deposits grew by 5.6 percent to total \$54 trillion globally by the end of 2010

Compound annual

growth rate

Global bank deposits1

\$ trillion, end of period, constant 2010 exchange rates

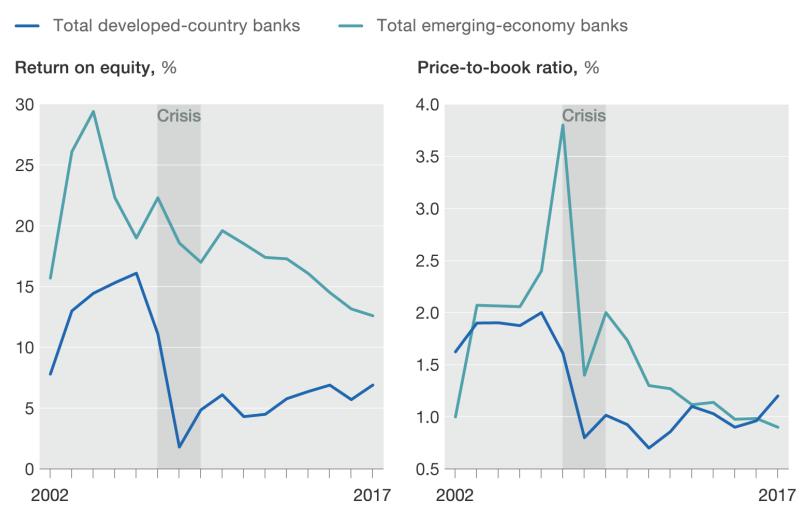


¹ Excludes cash in circulation, money market instruments, and deposits made by nonbank financial institutions with other parts of the banking system.

NOTE: Numbers may not sum due to rounding.

SOURCE: National central banks; McKinsey Global Banking Pools; McKinsey Global Institute analysis

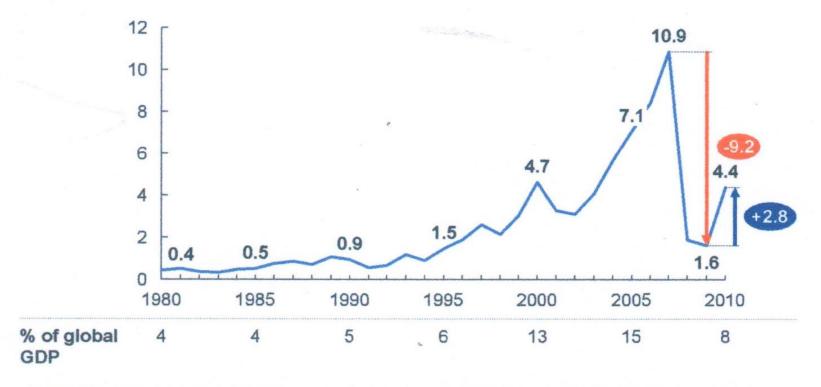
Banks have posted weaker financial performance since the crisis.



Note: Analysis includes ~1,000 banks in 70 countries, each with total assets exceeding \$2 billion. They account for ~75 percent of global bank assets.

Cross-border capital flows grew to \$4.4 trillion in 2010, or 40 percent of their 2007 level

Total cross-border capital inflows, 1980–2010^{1,2} \$ trillion, constant 2010 exchange rates

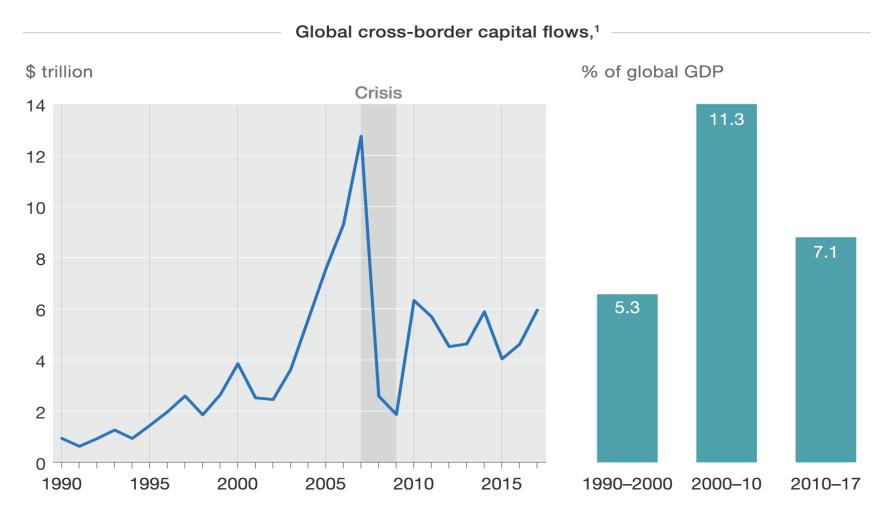


^{1 &}quot;Inflows" defined as net purchases of domestic assets by nonresidents (including nonresident banks); total capital inflows comprised of inward FDI and portfolio (e.g., equity and debt) and lending inflows.

2 Based on a sample of 79 countries.

SOURCE: International Monetary Fund; Institute of International Finance; McKinsey Global Institute analysis

Global cross-border capital flows have declined 53 percent since the 2007 peak.



¹Gross capital inflows, including foreign direct investment, debt securities, equity, lending, and other investment. **Source:** IMF balance of payments statistics; McKinsey Global Institute analysis

EMERGING MARKETS OUTLOOK 2016

GDP growth rates of emerging economies this year are projected to be no higher than in 2015



FOCUSECONOMICS

Emerging markets account for 18 percent of the global financial stock, but their share has tripled since 2000

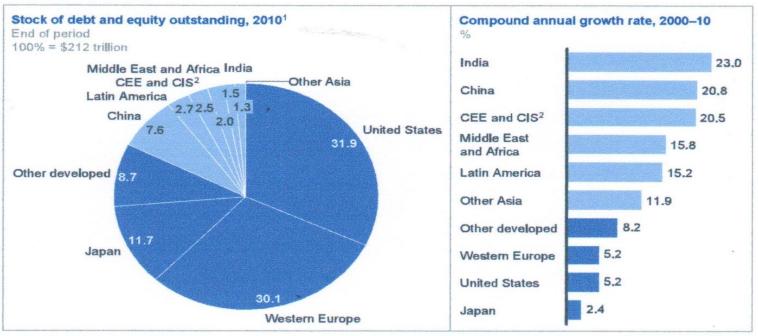
Exhibit 12

Emerging markets account for the smallest share but also the fastest growth in the global financial stock

Developed countries

Emerging markets

Stock of debt and equity outstanding, 2010¹ % of total, end of period



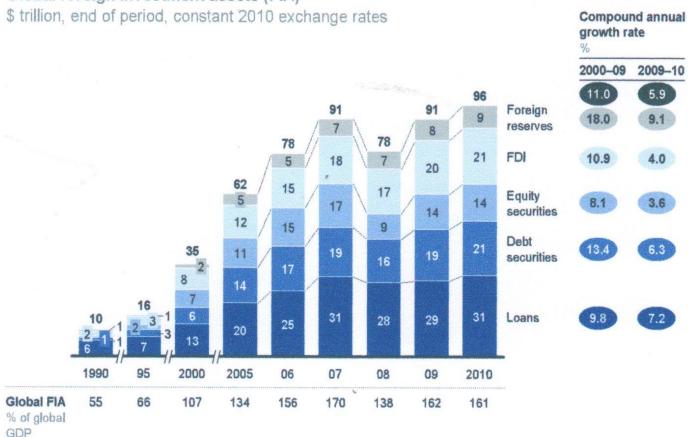
- 1 Based on a sample of 79 countries.
- 2 Central and Eastern Europe and Commonwealth of Independent States.

SOURCE: Bank for International Settlements; Dealogic; SIFMA; S&P; McKinsey Global Banking Pools; McKinsey Global Institute analysis

Exhibit 19

The stock of global foreign investment assets reached \$96 trillion in 2010

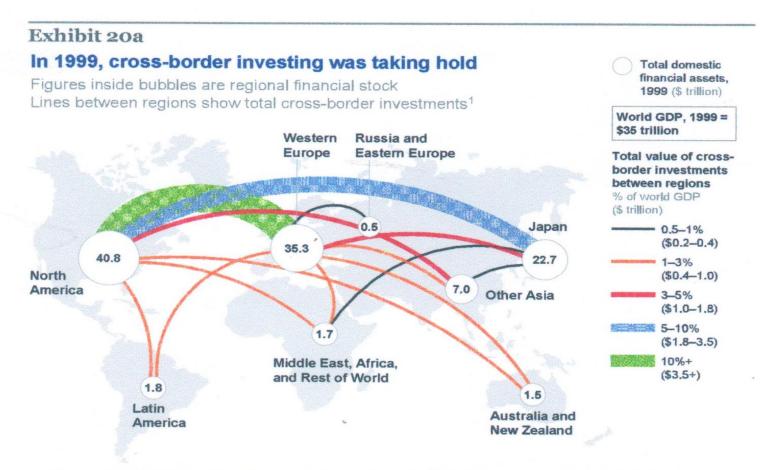
Global foreign investment assets (FIA)1



1 Based on a sample of 79 countries.

NOTE: Numbers may not sum due to rounding.

The global web of cross-border investments in 1999 centered on the United States and Western Europe

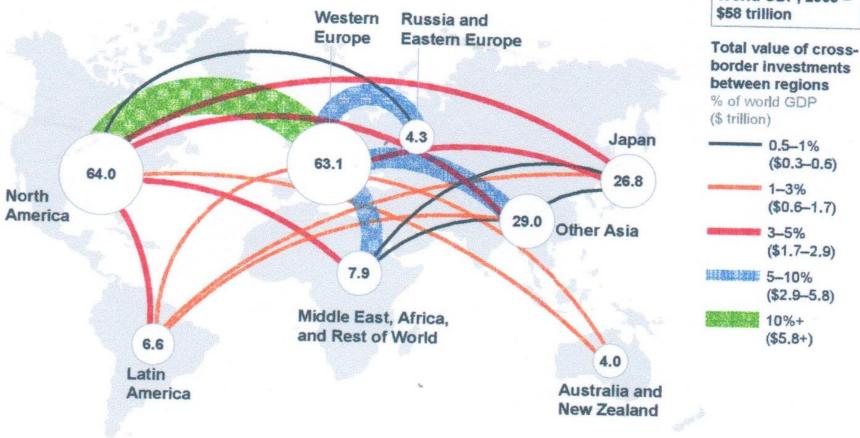


¹ Includes total value of cross-border investments in equity and debt securities, loans and deposits, and foreign direct investment.

Exhibit 20b

Cross-border investments had grown substantially by 2009

Figures inside bubbles are regional financial stock Lines between regions show total cross-border investments¹

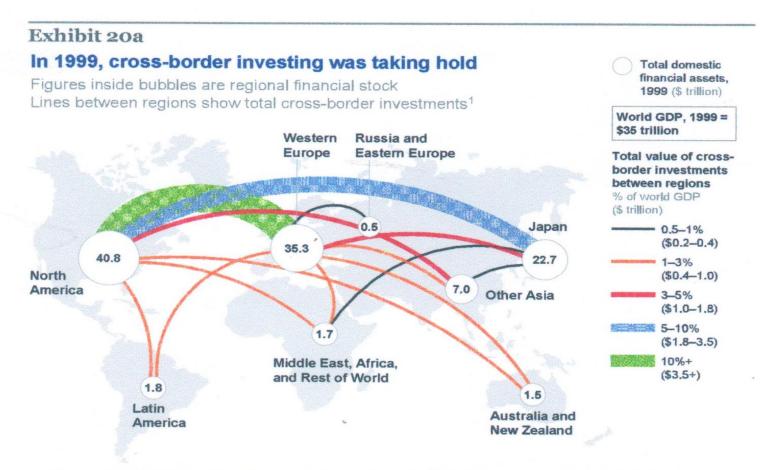


Total domestic financial assets. 2009 (\$ trillion)

World GDP, 2009 =

1 Includes total value of cross-border investments in equity and debt securities, loans and deposits, and foreign direct investment.

The global web of cross-border investments in 1999 centered on the United States and Western Europe

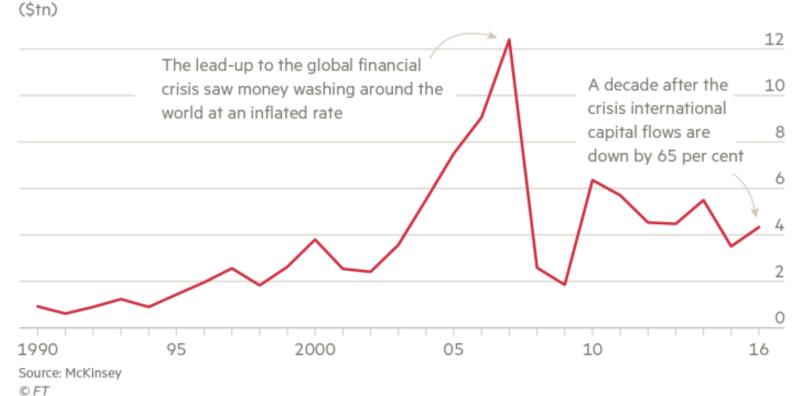


¹ Includes total value of cross-border investments in equity and debt securities, loans and deposits, and foreign direct investment.



Deglobalization?

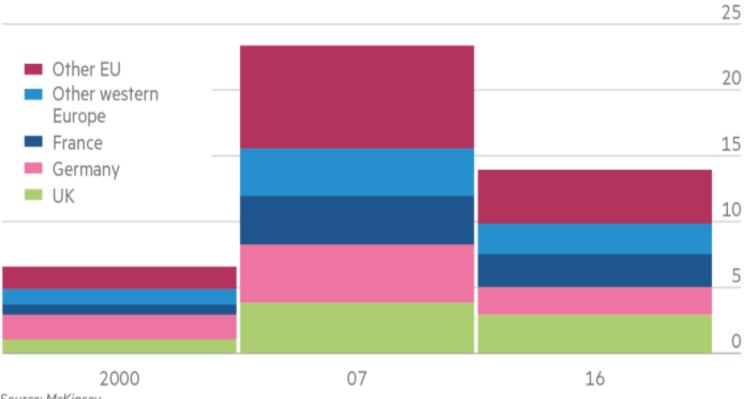
Global cross-border capital inflows have declined since the 2007 peak



The role of the banks in this trend

European banks are leading the retreat

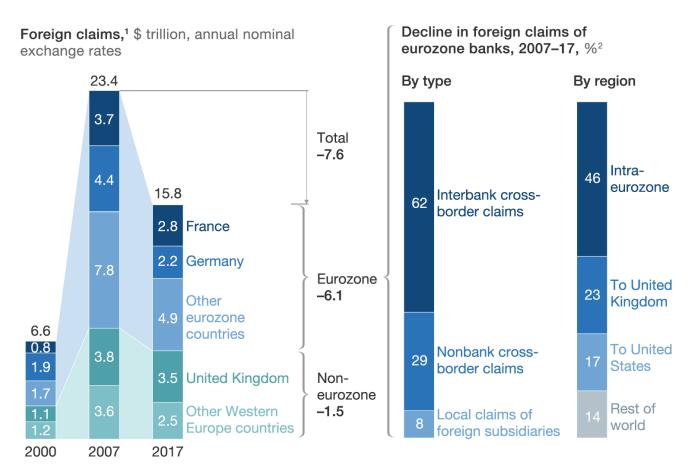
Foreign claims \$tn, annual nominal exchange rates at 2016 prices



Source: McKinsey

© FT

European banks have reduced foreign claims.



Note: Numbers may not sum to totals listed, because of rounding.

Source: Bank for International Settlements; McKinsey Global Institute analysis

¹Foreign claims include cross-border claims and local claims of foreign affiliates. Claims include loans, deposits, securities, derivatives, guarantees, and credit commitments.

 $^{^{2}100\% = $6.1 \}text{ trillion}.$

Investors from developed countries hold 87 percent of global foreign investment assets

Exhibit 21

In 2010, the United States was the world's largest foreign debtor and Japan the globe's largest foreign creditor

Net position, 2010¹ \$ billion



¹ Calculated as foreign investment assets less foreign investment liabilities.
SOURCE: International Monetary Fund; McKinsey Global Institute analysis

Table 19: Amounts outstanding of over-the-counter (OTC) derivatives By risk category and instrument

In billions of US dollars

Risk Category / Instrument	Notional amounts outstanding					Gross market values					
	Dec 2009	Jun 2010	Dec 2010	Jun 2011	Dec 2011	Dec 2009	Jun 2010	Dec 2010	Jun 2011	Dec 201	
Total contracts	603,900	582,685	601,046	706,884	647,762	21,542	24,697	21,296	19,518	27,28	
Foreign exchange contracts	49,181	53,153	57,796	64,698	63,349	2,070	2,544	2,482	2,336	2,555	
Forwards and forex swaps	23,129	25,624	28,433	31,113	30,526	683	930	886	777	919	
Currency swaps	16,509	16,360	19,271	22,228	22,791	1,043	1,201	1,235	1,227	1,318	
Options	9,543	11,170	10,092	11,358	10,032	344	413	362	332	318	
nterest rate contracts	449,875	451,831	465,260	553,240	504,098	14,020	17,533	14,746	13,244	20,001	
Forward rate agreements	51,779	56,242	51,587	55,747	50,576	80	81	206	59	67	
Interest rate swaps	349,288	347,508	364,377	441,201	402,611	12,576	15,951	13,139	11,861	18,046	
Options	48,808	48,081	49,295	56,291	50,911	1,364	1,501	1,401	1,324	1,888	
Equity-linked contracts	5,937	6,260	5,635	6,841	5,982	708	706	648	708	679	
Forwards and swaps	1,652	1,754	1,828	2,029	1,738	176	189	167	176	156	
Options	4,285	4,506	3,807	4,813	4,244	532	518	480	532	523	
Commodity contracts	2,944	2,852	2,922	3,197	3,091	545	458	526	471	487	
Gold	423	417	397	468	521	48	45	47	50	82	
Other commodities	2,521	2,434	2,525	2,729	2,570	497	413	479	421	405	
Forwards and swaps	1,675	1,551	1,781	1,846	1,745						
Options	846	883	744	883	824						
Credit default swaps	32,693	30,261	29,898	32,409	28,633	1,801	1,666	1,351	1,345	1,586	
Single-name instruments	21,917	18,494	18,145	18,105	16,881	1,243	993	884	854	962	
Multi-name instruments	10,776	11,767	11,753	14,305	11,752	558	673	466	490	624	
of which index products		7,500	7,476	12,473	10,466						
Jnallocated	63,270	38,329	39,536	46,498	42,609	2,398	1,789	1,543	1,414	1,977	
Memorandum Item:											
Gross Credit Exposure						3,521	3,581	3,480	2,971	3,91	

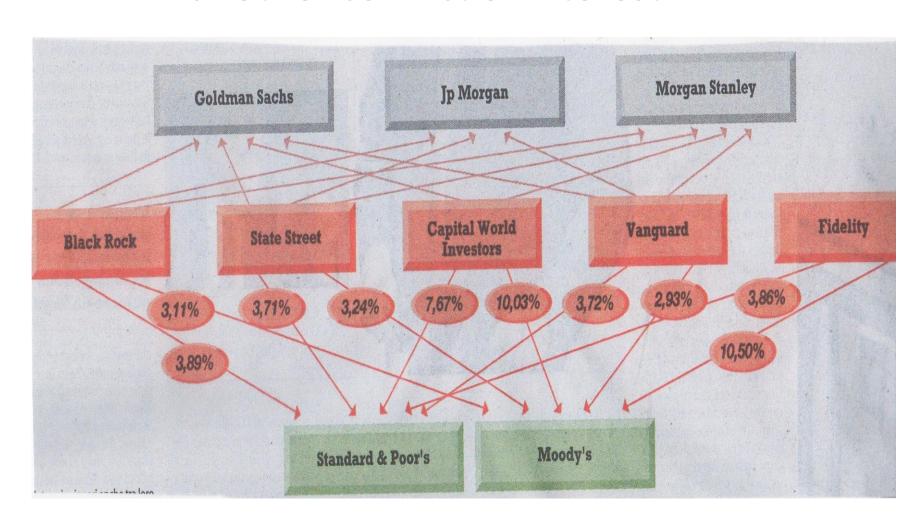
Table 20A: Amounts outstanding of OTC foreign exchange derivatives

By instrument and counterparty

In billions of US dollars

Instrument / counterparty	Notional amounts outstanding					Gross market values					
	Dec 2009	Jun 2010	Dec 2010	Jun 2011	Dec 2011	Dec 2009	Jun 2010	Dec 2010	Jun 2011	Dec 2011	
Total contracts	49,181	53,153	57,796	64,698	63,349	2,070	2,544	2,482	2,336	2,55	
Reporting dealers	18,896	19,924	21,956	26,170	27,953	732	890	899	875	1,041	
Other financial institutions	21,445	23,476	25,636	28,854	25,916	888	1,100	1,050	973	989	
Non-financial customers	8,840	9,753	10,204	9,675	9,480	449	554	534	489	525	
Outright forwards and foreign											
exchange swaps	23,129	25,624	28,433	31,113	30,526	683	930	886	777	919	
Reporting dealers	7,683	8,370	9,262	10,932	11,319	235	315	326	318	351	
Other financial institutions	10,497	11,878	13,018	14,529	13,386	300	400	365	302	385	
Non-financial customers	4,949	5,376	6,153	5,651	5,820	148	215	194	157	183	
Currency swaps	16,509	16,360	19,271	22,228	22,791	1,043	1,201	1,235	1,227	1,318	
Reporting dealers	7,112	7,027	8,320	10,075	11,819	332	388	390	387	520	
Other financial institutions	7,282	7,274	8,802	9,749	8,613	478	561	586	576	518	
Non-financial customers	2,115	2,059	2,149	2,404	2,359	233	252	258	264	280	
Options	9,543	11,170	10,092	11,358	10,032	344	413	362	332	318	
Reporting dealers	4,101	4,528	4,373	5,163	4,815	166	186	182	170	170	
Other financial institutions	3,666	4,324	3,816	4,575	3,917	111	139	98	95	86	
Non-financial customers	1,775	2,318	1,902	1,619	1,301	68	88	81	67	62	

Working in the interest of the markets or just another conflict of interest?



- "The three credit rating agencies were key enablers of the financial meltdown. The mortgage-related securities at the heart of the crisis could not have been marketed and sold without their seal of approval. Investors relied on them, often blindly. In some cases, they were obligated to use them, or regulatory capital standards were hinged on them. This crisis could not have happened without the rating agencies. Their ratings helped the market soar and their downgrades through 2007 and 2008 wreaked havoc across markets and firms."
- Financial Crisis Inquiry Commission, January 2011